

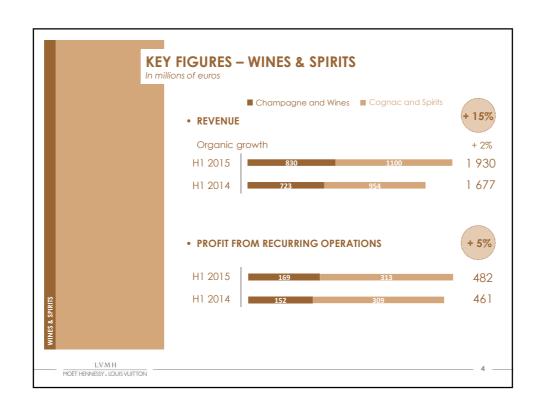
### **EXCELLENT PERFORMANCE OF LVMH**

IN THE FIRST HALF OF THE YEAR

- Strong progress in Europe and the US
- Highly positive impact of currencies
- Good performance of Wines & Spirits in all regions except China due to continued destocking by distributors
- Success of new products for Louis Vuitton; profitability remains at an exceptional level
- Further investment in fashion brands
- Solid performance for Parfums Christian Dior
- Excellent results for Bvlgari progressing strongly and continued refocusing of TAG Heuer on its core range
- Excellent momentum of Sephora reinforcing its position in all regions and in the digital world
- DFS still impacted by monetary and geopolitical environment in Asia

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### H1 2015 HIGHLIGHTS

 Impact of destocking by distributors in China on revenue and profitability

### Champagne

Volumes: +3 %

Good progress of prestige cuvées
Sustained growth in Europe and Japan

### Wines

Rapid development of Estates & Wines thanks to a very positive price mix effect

### Cognac

Volumes: +6 %

Excellent momentum in the US

Continued destocking of higher qualities by distributors in China

### Other spirits

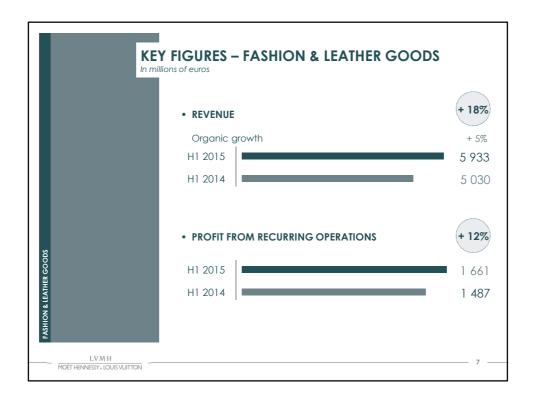
Good growth of Belvedere and Glenmorangie

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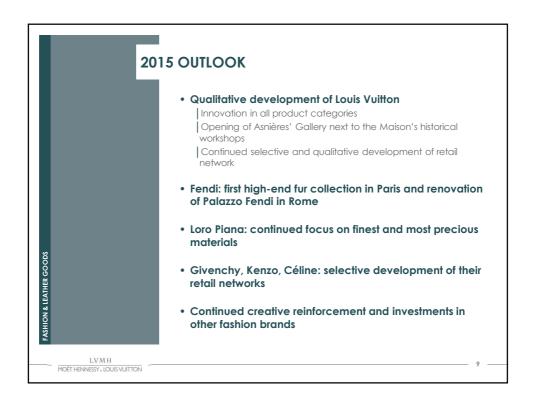
### **2015 OUTLOOK**

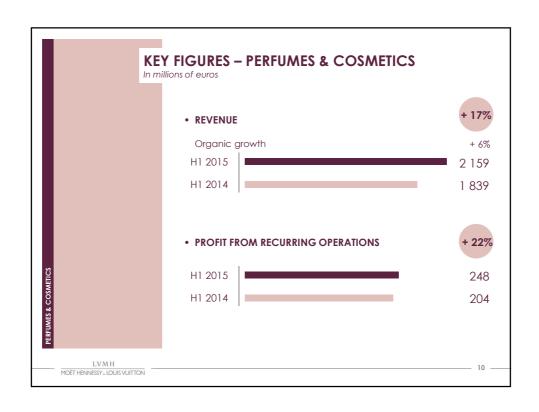
- Maintain a value creation strategy to strengthen the image and desirability of brands
- Recovery of VSOP shipments to China and continued destocking by distributors of higher qualities in the region
- Focus on the US, new markets and new consumption patterns
- Sustain investment in communication to reinforce the uniqueness of our brands
- Continue to develop our production capacities

LVMH









### H1 2015 HIGHLIGHTS

• Parfums Christian Dior: excellent momentum and market share gains

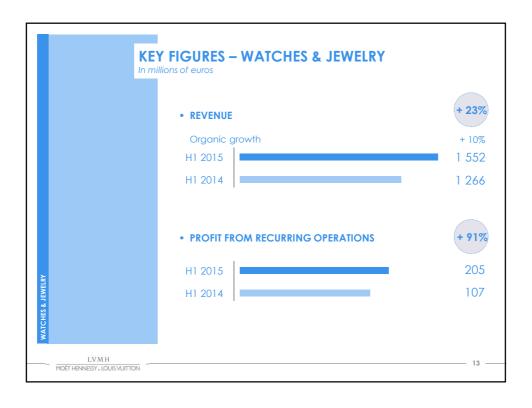
Further strong growth of J'Adore, Miss Dior and Eau Sauvage Success in make-up of Rouge Dior and Diorskin foundation line Sustained growth of Capture skincare

- Guerlain: confirmed success of La Petite Robe Noire and growth of skincare and make-up lines
- Givenchy: sustained performance of make-up line
- Benefit: rapid progress led by the innovative mascara Roller Lash
- Make Up For Ever: rapid development and new concept store
- Fresh: deployment of a new lotus-based line

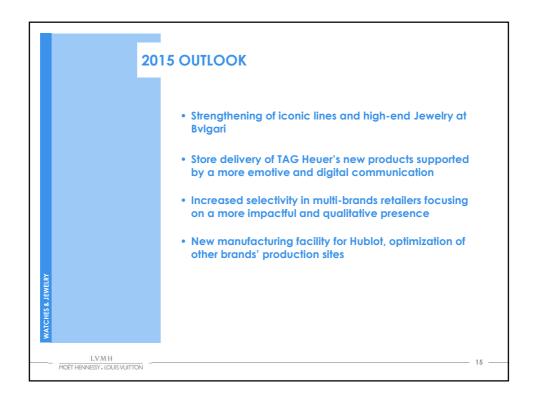
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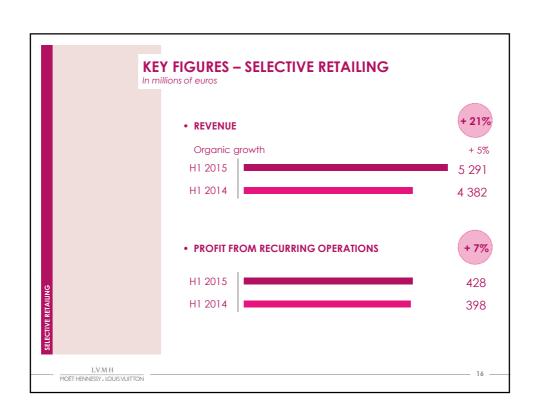
### **2015 OUTLOOK**

- Continued strong innovation
- Sustained media investment around new innovations and iconic products
- Parfums Christian Dior : launch of a new male perfume with the actor Johnny Depp as ambassador
- Guerlain: enriching the iconic lines of the brand
- Deployment of the new fragrance Totem for Kenzo
- Major innovations for Benefit and Make Up For Ever



# Page 14 Post-Henressy, Louisvutton. H1 2015 HIGHLIGHTS Excellent performance of jewelry and cautious purchasing behavior of multi-brand watch retailers Strong growth of Bvlgari fueled by the success of iconic jewelry lines and women's watches Lvcea and Serpenti Continued refocusing of TAG Heuer on its core range and adapting its organization to this strategy, continued destocking from retailers Excellent start to the year for Hublot and new collaborations with artists and athletes Several new watches presented at Baselworld fair Partnership between TAG Heuer, Google and Intel to launch a smart watch





### H1 2015 HIGHLIGHTS

### **SEPHORA**

- Strong growth led by North America, Middle East and France
- Market share gains in its key countries
- Remarkable growth of online sales
- New innovative services: guaranteed delivery in 48 hours in the US and Click & Collect service in France

### DFS

- Challenging situation in Asia linked to the monetary and geopolitical environment
- Impact of the Yen's weakness on Japanese travelers
- Rapid development of Chinese tourism in Japan
- Opening of a highly innovative wines and spirits shop in Singapore airport
- New concept for the beauty area at Macao

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- 1

### **2015 OUTLOOK**

### **SEPHORA**

- Continued innovation in products and services involving all regions of the world
- Deployment of initiatives in digital and mobile technologies
- Renovation and extension of the retail network with highly innovative concepts

### DFS

- New brands adapted to changing consumption patterns of travelers
- Preparation for new developments in Macau, Cambodia and Italy
- Development of loyalty programs and digital services

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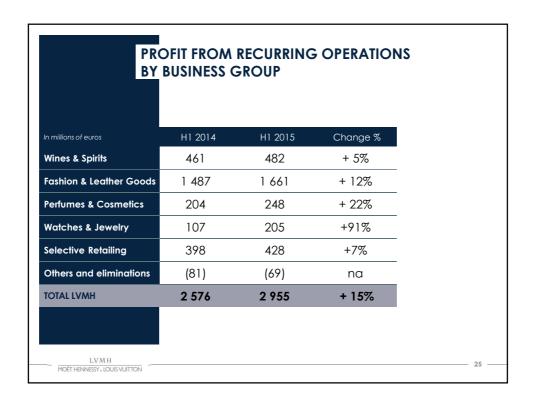
nı 2	2015 REVENUE BY BUSINESS GROUP					
n millions of euros	H1 2014	H1 2015	Reported growth	Organic growth*		
Wines & Spirits	1 677	1 930	+ 15 %	+ 2 %		
ashion & Leather Goods	5 030	5 933	+ 18 %	+ 5 %		
Perfumes & Cosmetics	1 839	2 159	+ 17 %	+6%		
Watches & Jewelry	1 266	1 552	+ 23 %	+ 10 %		
Selective Retailing	4 382	5 291	+ 21 %	+ 5 %		
Others and eliminations	(185)	(158)	-	-		
OTAL LVMH	14 009	16 707	+ 19 %	+6%		
*	The exchange rate imp	act is +13%.				

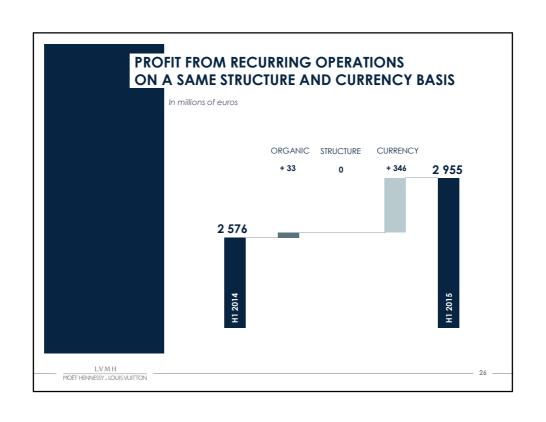
Organic growth versus same period of 201
Q1 2015 Q2 2015 H1 2015 Wines & Spirits - 1% + 5% + 2%
Fashion & Leather Goods + 1% + 10% + 5%
Perfumes & Cosmetics + 6% + 6% + 6%
Watches & Jewelry + 7% + 13% + 10%
Selective Retailing + 5% + 5% + 5%
TOTAL LVMH + 3% + 9% + 6%



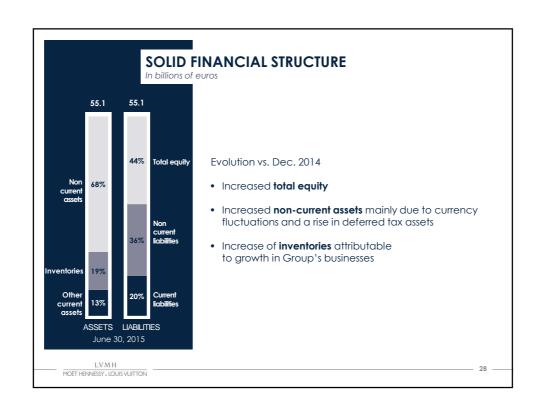
### **REVENUE CHANGE BY REGION** Organic growth versus same period of 2014 H1 2015 Q1 2015 United States\* + 9% + 12% + 11% - 10% + 34% + 8% Japan Asia (excl. Japan) - 6% - 5% - 5% + 10% + 14% + 12% Europe \* excl. Hawaii LV M H MOET HENNESSY , LOUIS VUITTON - 23

n millions of euros	H1 2014	H1 2015	Change %
Revenue	14 009	16 707	+ 19%
Gross margin	9 181	10 826	+ 18%
Marketing and selling expenses	(5 483)	(6 601)	+ 20%
General and administrative expenses	(1 119)	(1 267)	+ 13%
Equity investment income	(3)	(3)	
rofit from recurring operations	2 576	2 955	+ 15%
Other operating income and expenses	(49)	(64)	
Operating profit	2 527	2 891	+ 14%
Net financial income (expense)	(50)	(259)	
Income taxes	(756)	(880)	
let profit before minority nterests	1 721	1 752	+ 2%
Minority interests	(212)	(172)	
roup share of net profit	1 509	1 580	+ 5%

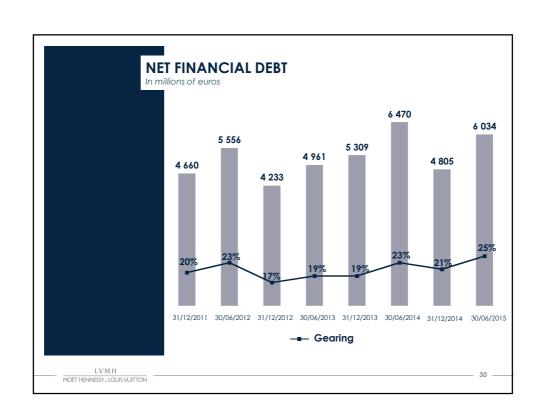




СН	I HANGE IN NET FINANCIAL INCOME		
	H1 2014	H1 2015	Change (M€)
st of net financial bt	(50)	(52)	-2
effective portion of eign currency dges	(67)	(296)	-229
t gain/(loss) relating AFS* assets d other financial truments, idends received	82	103	+ 21
her items - net	(15)	(14)	+1
F FINANCIAL INCOME (PENSE)	(50)	(259)	- 209



n millions of euros	H1 2014	H1 2015	Change (M€)	
Cash from operations before changes in vorking capital	3 140	3 368	+ 228	
Net interest paid	(57)	(51)	+ 6	
Income taxes paid	(901)	(801)	+ 100	
Net cash from operations before changes in working capital	2 182	2 516	+ 334	
Working capital requirements	(1 274)	(1 022)	+ 252	
Operating investments	(848)	(816)	+ 32	
REE CASH FLOW*	60	678	+ 618	
	Before available for sale finance	cial assets and investments,	transactions relating to	
Operating investments  REE CASH FLOW*	(848)  60  Before available for sale finance	(816) <b>678</b>	+ 618	





## **2015 OUTLOOK**

• Confidence for 2015

Uncertain economic and monetary context

- Maintain rigorous cost management
- Continue creative momentum of brands

| Enhance iconic lines | Ongoing communication | Further strengthen distribution

OBJECTIVE: REINFORCE OUR LEADERSHIP POSITION IN THE GLOBAL LUXURY GOODS MARKET

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